

# State of Cities Report 2006



# Objective & Intended outcomes.....

- Raise city governance debate and understanding to another level
- Provoke and generate debate and publicity on the role of cities in national developmental agenda
- Talk directly to critical global, national and city policy issues of the day
- Map out local government (big city) status quo & identify focus area for new leadership
- Influence MTEF i.t.o. rural / urban interdependence

# Target Audience

- Executive Mayors, Maycos, Councillors
- City Managers and municipal management
- National Government (Presidency, Treasury, cabinet and ministries)
- Advocacy and support organisations (SALGA)
- *Research Community*
- *International partners*

# Comments based on TOR/ responses

- Comprehensive overview of key issues
- Good capacity available
- Sound editorial and consultative process mapped out
  
- But lack of focus and integration
- Not much excitement and innovation
- Questions re impact?
- Some gaps – growth agenda, second economy, governance gaps

# Ensuring integrated focus

- Importance of theme
  - Focus and prioritisation
  - All similar reports (DBSA, WB etc use themes)
- Suggestions for theme
  - The African city
  - The competitive African city
- Motivation for a theme
  - Developing strong vision for next 10 years
  - Developing indigenous concepts
  - Exploring continental linkages
  - Exploring competitiveness as key national imperative

# New approach and techniques

- Matrix approach to structuring
  - 4 outcome quadrants aligned with big themes
- City Questionnaire
  - Simple way to involve practitioners and involve cities in reflection
  - Will produce good comparative data

# Two options to structure SOCR 06.....

- Option 1 follows structure of SOCR '04
- Option 2 proposes a new structure with 4 quadrants woven through new thematic approach

# Report Structure Option 1

- Part 1 – Introduction
- Part 2 – Productive City
  - Vision, strategies and performance
  - Key issues/best practice boxes
- Part 3 – Inclusive City
  - Vision, strategies and performance
  - Key issues/best practice boxes
- Part 4 – Well-Governed City
  - Vision, strategies and performance
  - Key issues/best practice boxes
- Part 5 – Sustainable City
  - Vision, strategies and performance
  - Key issues/best practice boxes
- Part 6 – Emerging issues
  - Vision, strategies and performance
  - Key issues/best practice boxes

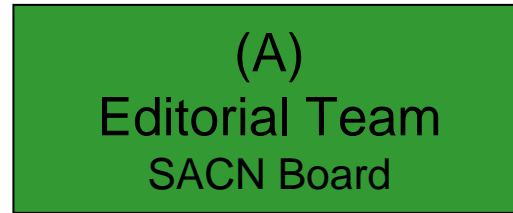
# Report Structure Option 2

- **Part 1 – Vision**
  - Comparative overview of what our vision of an African city is based on local and continental concepts and practice (using 4 quadrants)
- **Part 2 – City Strategy**
  - Comparative description and analysis of city strategy since 2000 (using 4 quadrants) – driven by questionnaire
  - What, how and whys of strategy menu of different cities (what works?)
- **Part 3 – Linkages**
  - Overview of how the urban system functions focused on understanding dynamics of key linkages (rural – urban; city regions - small urban; continental and global dynamics)
  - How do we strengthen linkages to promote productivity, inclusivity
- **Part 4 – Urban Performance**
  - Comparative description and analysis of urban performance over past 5 years (using 4 quadrants)
  - Builds on and develops base of previous report + MDGs
- **Part 5 - Responding to new policy and strategic agendas**
  - 2010, BNG, 6%, REDs, Carbon Credits, Transport Authorities etc
  - inter-governmental articulation?
- **Common threads across parts**
  - Statistics, key debate, good practice boxes
  - People of the City

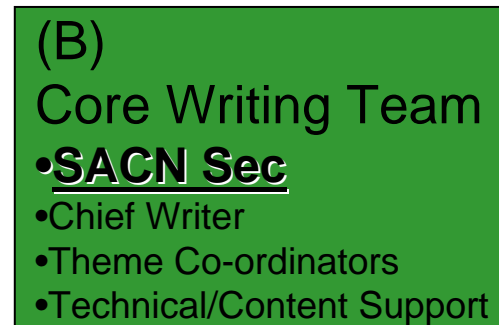
# Agreed Report Structure

- Introduction and forewords
- Part 1 – A Vision for the South African Urban System
  - How urban system functions
  - Understanding dynamics of key linkages
- Part 2 – Urban Performance
  - Comparative urban performance over past 5 years
  - Builds on 4 quadrants and previous reports
- Part 3 – City Strategy and Implementation
  - Comparative description, analysis and evaluation of city strategy since 2000
  - Uses 4 quadrants
  - Driven by questionnaire and workshops
- Part 4 - Responding to policy and strategic agendas
  - Review of implementation of current LG framework for cities
  - Responding to emerging agenda (BNG, UDF, infrastructure investment, growth agenda)
  - Issues (2010, REDs, Energy)
  - Inter-governmental articulation
- Part 5 – People Building the City

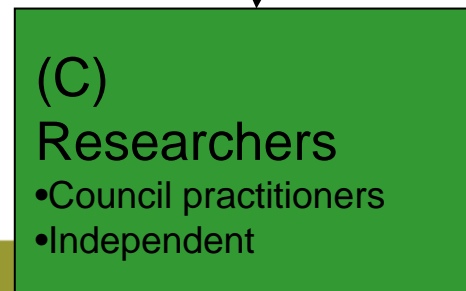
# Editorial Structure



Oversee and guide



Co-ordinate and manage



Execute

# In Conclusion

- Board to finalise direction on SOCR focus, theme, priority issues (28/10)
- Writing Team to finalise detailed Document Outline (3-10 November '05)
- Tasks to be allocated to team and service providers (mid-Nov)