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Funding Agreement
For Phase IV of the Urban Safety Reference
Group (USRG) and Programme of Work
2020 - 2021



Submitted by the South African Cities Network (SACN)
to the Violence and Crime Prevention Programme (VCP),
Deutsche Gesellschaft für Internationale Zusammenarbeit
(GIZ)

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1. Introduction

This is a proposal submitted to the *Deutsche Gesellschaft für Internationale Zusammenarbeit* (GIZ), Violence and Crime Prevention Programme (VCP), by the South African Cities Network (SACN) requesting the renewal of funding support for the Urban Safety Reference Group (USRG) beyond the current support which expired in June 2019.

The USRG was established in 2014 collaboratively between the SACN and the GIZ as part of the Violence and Crime Prevention Programme (VCP). SACN acts as a secretariat for the USRG whilst the GIZ provides technical support and funding for the group. The USRG exists to promote urban safety in South Africa's major cities through providing a platform for the urban safety practitioners to enhance their performance through peer-to-peer knowledge sharing, support and collaboration, joint knowledge generation, as well as advocacy and raising the profile of urban safety among key stakeholders. As such the members of the USRG are most of South Africa's largest cities, namely Buffalo City Metropolitan Municipality, the City of Johannesburg, the City of Tshwane, Ekurhuleni Metropolitan Municipality, eThekweni Metropolitan Municipality, Mangaung Metropolitan Municipality, Nelson Mandela Bay Metropolitan Municipality, and uMsunduzi Municipality.

The USRG also has other additional members representing the national crime prevention and safety promotion stakeholders – these include the Civilian Secretariat for Police Service (CSPS), Department of Cooperative Governance (DCoG), Department of Social Development (DSD), Department of Human Settlements (DHS), the South African Local Government Association (SALGA), and the National Treasury. In addition, the USRG in 2017/19 period contracted the support of the University of Cape Town's Centre of Criminology as its key knowledge partner.

2. Activities of the USRG in Phase III (2017 – 2019)

From its first phase of existence (2014/15) the USRG embarked upon a range of activities to fulfil its mandate, based on seed funding from the GIZ-VCP programme. These related to its urban safety advocacy and peer-to-peer learning role.

In Phase II (2015/16), the USRG planned for a set of activities that were both local and international and focused on achieving the objectives of its programme. An early activity was the compilation of its first annual report which would document the activities, data and learning of its programme to date. This was coupled with a decision to include the African Forum for Urban Safety (AFUS) and its inaugural Learning Exchange as a core focus of the USRG in terms of South-South learning activities. Hosted by eThekweni Municipality in June 2016, the Learning Exchange unpacked a range of issue areas towards an African cities' position on urban safety.

In Phase III (2017 – 2019), the USRG strengthened this partnership by participating in the 2nd AFUS Learning Exchange. The USRG gave various inputs to much interest and grew its profile as a possible template for adaptation/replication in other African urban contexts. This is both in terms of the constitution of the USRG as a structured platform (facilitating exchange among urban safety actors across sectors) and its research agenda (data collection, annual reporting etc.). The USRG also presented its model and experience at other national and international conferences; including the 2018 Africities Summit in Marrakech and the National Summit on Violence and Crime Prevention, convened by the Civilian Secretariat for Police Service and the National Ministry of Police in September of 2018. Whereas the USRG has focused on the global south in terms of networks, relations and drawing lessons, in 2018 it held its first direct interaction with counterparts from the global North. At the *Trilateral International Exchange on Violence and Crime Prevention*, the USRG shared experiences with the Canadian Municipal Network on Crime Prevention and the German Forum on Urban Security.

In terms of policy, the USRG has continued to respond to calls for inputs on processes around the White Paper on Safety and Security. It has also remained cognizant of the



need to be responsive to the Integrated Urban Development Framework in its policy advocacy. In the next phase, the intention is to have a specific focus on drawing explicit linkages to the IUDF in its work.

In 2018 the USRG was invited to present the South African cities' experience and make inputs to the UN-Habitat's draft System-wide Guidelines on Safer Cities. The Guidelines were subsequently adopted at the 1st UN-Habitat Assembly (27 – 31 May 2019) in Nairobi.

The USRG continued its interaction with the national City Budget Forum (CBF) as one of its platforms for the dissemination of key messages. The USRG produced further Urban Safety Policy Briefs in the 2017 – 2019 period which looked at partnership policing and the use of by-laws to promote safety, respectively.

The USRG programme of work in Phase III incorporated a Knowledge Application component; envisioned as the next step from the Knowledge Generation stream. Application was conceptualised around smaller/diffuse working groups on 4 selected thematic topics (By-laws, Public Open Space, Partnerships, City-wide Safety Strategies). Although the working group model proved not as successful as anticipated, members deemed there was value in the experience and testing of different approaches nonetheless. Overall, USRG peer-to-peer exchange and learning is filtering into city practices. Practices are profiled in the *2018/19 State of Urban Safety in South Africa Report*.

In search of an objective sense of its value to members and to the field of urban safety, the USRG undertook a review of Phases I and II in 2018. The review and report thereof present recommendations that give some direction on the next phase. Part of the focus in Phase IV will be to engage key stakeholders towards partnerships for sustaining the USRG, stimulate a more explicit link to urban safety in national policy processes (e.g. the IUDF and the White Paper on Safety and Security) as well as explore how to institutionalise urban safety practice within South Africa's systems. The phase will also seek to unlock cross-linkages within projects in SACN's Inclusion and Wellbeing

Programme, as part of support to the application component and towards a sound urban safety input to the 2021 State of Cities Report.

A summary of the USRG’s overall activities is shown in Table 1. Activities of the 2017 – 2019 cycle are also documented in the 2018/19 edition of the USRG’s State of Urban Safety in South Africa Report.

Table 1: A summary of USRG activities in Phase III

Activity	Description
Knowledge- Generation and Exchange	2017 - 2019 (Phase III)
	<ol style="list-style-type: none"> <li data-bbox="453 846 1398 1182">1. Urban Safety Masterclass: In partnership with the UCT Centre of Criminology, the SA Violence Initiative (SAVI) and the Global Initiative Against Transnational Organised Crime, the USRG hosted a masterclass on safety governance. The course was designed for local government officials, managers and practitioners with the view to provide participants with conceptual and practical insights to promoting safety in a more holistic and sustainable way. <li data-bbox="453 1216 1398 1503">2. Working Groups, thematic case studies & policy briefs: In the period the USRG reconfigured its programme of work for a more explicit link between ‘working groups’, thematic case studies and policy briefs. Flowing directly from working groups on the topics of Partnering and bylaws, among others; the USRG developed policy briefs on Partnership Policing and Bylaws respectively <li data-bbox="453 1536 1398 1809">3. Update of crime figures & the USRG Indicator tool on Safety in South African Cities: A continuation of the project in partnership with UCT, the USRG produced two sets of aggregated city level crime data. The 2016/17 data set was uploaded to SCODA as a stand-alone while the 2017/18 set was analysed in the 2018/19 Annual Report. Training was provided to member cities on the data. <li data-bbox="453 1821 1398 1951">4. The State of Urban Safety in South Africa Report 2018/19: the 3rd in a series of annual updates on the state of crime, violence and safety in South African cities, launched in April 2019.

**Knowledge-
Sharing and
Advocacy
Agenda**

2017 – 2019

1. **Conferences, Workshops and Roundtable Discussions:** The USRG participated and made content contributions to a number of conferences and workshops advancing the urban safety agenda. These included, among others:
 - Urban Conference & World Cities Day hosted by the National Department of Human Settlements and SACN 2017 (30 – 31 October 2017)
 - 2nd Learning Exchange on Urban Safety and Crime Prevention hosted by the MILE and SaferCities units of the eThekwini Municipality (1 – 3 November 2017)
 - eThekwini Safety Planning Masterclass (25 June 2018)
 - AFUS/eThekwini Data for Safer Durban Workshop, 27 – 29 June 2018
 - Expert Group Meeting: UN System-wide Guidelines on Safer Cities, hosted by UN-HABITAT and eThekwini Municipality (1 November 2018)
 - Urban Conference 2018, hosted by Department of Human Settlements, Department of cooperative Governance and SACN (30 – 31 October 2018)
 - 8th Africities Summit, hosted by the UCLG & UCLG-A (26 – 29 November 2018)
 - 1st UN-HABITAT Assembly (27 -31 May 2019)
2. **Communications and Advocacy Strategy:** Focus was on publishing USRG activities on SaferSpaces and SACN website. The City Budget Forum was one of the key dissemination platforms, in addition to various workshops and conferences
3. **Experimenting with new communication mediums:** GIZ additionally funded the design and printing of a banner communicating the core objectives of the USRG. This is in addition to additional funds made available for the professional design and printing of USRG policy briefs.

4. **Continued support to Relevant Policy Processes:** The USRG attended the National Summit on Crime & Violence Prevention, which focused on harnessing inputs towards the implementation phase of the White Paper on Safety and Security.
5. **International Learning and Cooperation:**
 - Continuing / strengthening networks with the African Forum on Urban Safety (AFUS)
 - Support to Africities as a key regional platform for showcasing South African cities approaches/activities
 - Inputs to the UN-HABITAT's System-wide Safety Guidelines development process (adopted at the 1st UN-HABITAT Assembly in Nairobi).
 - Venturing beyond the global South and for the first time hosted a trilateral exchange with counterparts from the global North (Germany & Canada respectively)

As indicated, the activities of the USRG in Phase III (2017 – 2019) were enabled through the funding support received from GIZ-VCP. There is a collective belief that the work has been valuable, and that the USRG shows great potential to make a meaningful contribution to the ability of the member cities to enhance their violence and crime prevention policies, practices, and capacities. Furthermore, through strengthened international networks and opportunities to share the South African cities experience, the USRG is emerging as an exemplary model, with the potential to make a contribution to long-term urban safety approaches in the Continent as well.

As the Phase III funding agreement ended in 2019, the USRG therefore reaffirms the need for the continued existence of the USRG as a mechanism for peer-to-peer learning and collective knowledge generation, and requests the continued support of the GIZ to this end.

3. Proposal for financial support – PHASE IV: March 2020 – June 2021

The continuation of the USRG is being considered by the SACN in-principle as a longer-range commitment by the members to ensure that there is a strategic and sustained agenda. Taken from the recommendations of the 2018 review of the USRG, the objective of Phase IV is to explore how to institutionalize urban safety within the system and to harness maximum learning value for participating practitioners and member cities. For the USRG, the sustainability and to explore other possible sources of funding to complement the GIZ investment also beyond 2021 is of utmost importance. Jointly with member cities and key institutions/departments, a retreat workshop was held at the end of October 2019 for a strategic reorientation of the USRG for the upcoming phase to drive specifically an institutionalization and advocacy agenda. During the two-day workshop with member cities and other key stakeholders, the programme of work was further developed and defined and an **overarching impact** statement for the RG was developed as follows:

“City residents enjoy safer neighbourhoods, are able to thrive and actively take part in community life.”

The **five outcomes** aligned to the impact statement are reflected in the programme of work below. They are

1. Improved understanding and behavior of policy-makers, CBOs, businesses and communities regarding safety
2. Safety is mainstreamed and institutionalized across member cities
3. There is greater political will, ownership and championship around the topic of urban safety in member cities
4. An evidence-based, gender-centred, community-oriented approach to prevention is prioritized within member cities’ safety strategies
5. The required finances and capacities are in place for the USRG to be sustainable

On the basis of these outcomes and the vision of the RG to institutionalize urban safety much more within the South African system, Phase IV of the financial agreement will be integrated with other complementary processes the VCP programme will be supporting

other departments with, as outlined in the programme of work below. Apart from the five outcomes, cross-cutting topics (i.e. knowledge generation, communications and advocacy; international & South-South cooperation) are outlined as components critical to the objectives, advocacy, sustainability and institutionalization of the USRG.

To demonstrate its own commitment to sustaining the platform, SACN has set aside a small contribution of (ZAR 100 000) towards a project explicitly linking urban safety work to its *Spatial Determinants of Wellbeing* project. The specific focus will be on netting a gender lens to issues of crime and violence in South African cities; towards enabling cities to refine their policies/approaches and identify as well as action cross-departmental roles and responsibilities viz-a-vis safety promotion.

In relation to this request for resource support, a programme of work and budget are proposed below, covering the period March 2020 to June 2021.

3.1 Programme of Work

OUTCOME 1

Improved understanding and behaviour of policy makers, CBOs, businesses and communities regarding safety

This outcome will be operationalised through other processes the VCP programme is supporting towards an improved understanding of roles and responsibilities regarding the promotion of community safety and violence prevention at the local level. It seeks to enhance collaboration amongst a community of practice including the public sector, CBOs and communities. The focus of Outcome 1 is the development of various strategic documents that member cities can use to enhance understanding and practice by various actors with a role in promoting safety. These documents will be developed in part through the SALGA Municipal Capacity Building process being supported by the VCP programme, and through ongoing testing and exchange on exemplary practices. Strategic documents will include a lobbying strategy as well as a mini how-to guide on improving multi-stakeholder engagements for safety promotion. The practice elements thereof will be piloted/tested in 3 cities in 2020 and 6 cities by 2021.

In terms of USRG activities, the strategy will be facilitated partly through engagements planned for Outcome 3.1, viz-a-vis greater political will and championship around the topic of urban safety. 3 member cities will be engaged in 2020, through ongoing VCP-SALGA capacity building processes.

In detail the Outcome 1 workplan is as follows:

OUTPUTS	ACTIVITIES	TIME FRAME	RESPONSIBILITY/ LEAD	Implementation by
1.1 Developed Lobbying Strategy for the improvement of the understanding and behavior of political principals and Local Government	Developing the TOR: appoint service provider	1 st quarter of 2020	SACN & VCP	
	Consultation with member cities and other stake holders	2 nd quarter of 2020	Lead SACN	
	Development of the Lobbying Strategy	3 rd quarter of 2020	Lead SACN	Service Provider
	Piloting of the lobbying strategy in three member cities in 2020 and 3 additional cities by 2021	4 th quarter of 2020 – end of 2021	Lead SACN	Through convening USRG meetings and SALGA Capacity Building Process
1.2 The SALGA Capacity building process is designed in consultation with the USRG	Incorporate inputs into the SALGA TOR	1 st quarter of 2020	Lead SALGA	Through convening USRG meetings and SALGA Capacity Building Process Activities aligned to this

OUTPUTS	ACTIVITIES	TIME FRAME	RESPONSIBILITY/ LEAD	Implementation by
				are also expressed in Output 3.1
	Implementation of the Capacity Development Plan	ongoing	Lead SALGA	SALGA - specifically for three member cities
1.3 Develop a mini how-to guide for municipalities to improve their capacity to conduct community engagement around safety	Developing the TOR: appoint service provider	1st quarter of 2020	Lead SACN/ VCP	
	Consultation with member cities and other stake holders	2nd quarter of 2020	Lead SACN	
	Development of the document	3rd quarter of 2020	Lead SACN	Service provider
	Implementation of the guide in member cities in line with output 1.1	4th quarter of 2020 – end of 2021	Lead SACN	member cities (also in line with Outcome 3)
1.4 Exemplary practices shared towards better understanding (tested and promoted within member cities)	Per city technical engagements, to seed understanding, are conducted & documented.	3rd quarter of 2020	Member cities	Member Cities (dedicated person) with support from SACN & VCP
	Leverage existing and explore further platforms conducive to dissemination of learning and application processes	3rd quarter of 2020	SACN Communications Manager	SACN & Member Cities (dedicated person)

OUTCOME 2

Safety is mainstreamed and institutionalized across participating cities

Outcome 2 will support the mainstreaming and institutionalization of safety amongst member cities with the support of various departments and entities. It will assist in adapting various strategies and guiding documents to the city level through informed consensus, such as guidelines for the development of city-wide safety plans and strategies. The recently revised guideline on the IDP will be further assessed and recommendations provided. Through the VCP programme, these recommendations will be further discussed with CoGTA, Presidency and National Treasury to enhance the capacity for mainstreaming of safety further. The cross-cutting issue of advocacy and knowledge dissemination will also be very important to achieve this outcome.

Urban safety is progressively institutionalised in city planning and development with USRG activities in support of this focused on multisectoral interactions and improved inter-governmental coordination / alignment for achieving safer cities. This will entail, inter alia, a designed approach to bringing across urban safety elements within IUDF implementation; continued engagement on White Paper on Safety and Security implementation; exploration of sustainable mechanisms for institutionalising urban safety (funding and host department/institution for the USRG post GIZ funding) and; strengthening relationships and partnerships with national institutions with a role in supporting the urban safety agenda both nationally and internationally

OUTPUTS	ACTIVITIES	TIME FRAME	RESPONSIBILITY/LEAD	Implementation
2.1 The Guidebook for Community Safety Plans is adapted for metros (integrating the RG learnings)	Establish a working group	April 2020 (1 st USRG convening)	Thematic Working Group	
	Develop a process plan		Thematic Working Group	
	Collect and assess all current guidelines	April 2020	Thematic Working Group	

OUTPUTS	ACTIVITIES	TIME FRAME	RESPONSIBILITY/LEAD	Implementation
	Adapt existing VCP municipal guideline to metro level	December 2020	Thematic Working Group	Service provider
	Working Group updates the USRG Plenary on the adapted guidelines	February 2021	Thematic Working Group	Service provider
2.2 Urban safety mainstreaming advocacy/ interventions within individual cities implemented	Organize Workshops, webinars, master classes, formal meetings and side events at the city level	June 2021	Participating Cities' USRG representatives	Members of participating cities, with technical support from the Secretariat where relevant
2.3 The status quo of safety mainstreaming within participating cities' City Development Strategies and/or IDPs is clarified	Adapt assessment framework used by COGTA and National Treasury	June 2021	Member cities	Service Provider linked to Outcome 4
	Undertake safety mainstreaming assessments i.e. of safety elements within city IDPs OR number of member cities at various stages of developing city-		Member cities with support of CoGTA	Service Provider linked to Output 4.3 progress with regards to developing a city-wide safety strategy

OUTPUTS	ACTIVITIES	TIME FRAME	RESPONSIBILITY/LEAD	Implementation
	wide safety strategies			

OUTCOME 3

There is greater political will, ownership and championing around the topic of urban safety

- Ownership and championing around safety from politicians and high-level officials has a positive impact on mainstreaming of the agenda within municipal structures. Therefore, a joint workshop with other key stakeholders (such as SALGA and other spheres of government) will be held, targeting officials and politicians responsible for safety functions in member cities, aimed at furthering their understanding & effective communication of the urban safety agenda. The event, anticipated to form part of the SALGA seminar planned for 17 March 2020, under the theme “Enhancing the role of municipalities in building safer communities” will further consolidate an approach to lobbying for the resourcing of safety functions with the national sphere. This will be followed up with more sustained per city engagements incorporated into SACN’s regular governance sessions with member city political principals.
- Within this outcome, continued Policy Brief development is envisioned, themes for which will flow directly from USRG plenaries and facilitated capacity building workshops. In essence, the briefs are executive summaries of USRG research undertakings with policy and technical recommendations towards practice and systems change. 3 policy briefs + 1 guideline on the development of city-wide safety plans are planned as per Outcome 2.1.
- **Refining/structuring the learning and exchange agenda** to better position the USRG as an exemplary model for replication/adaptation in other urban contexts. This stream includes support to IUDF implementation by translating USRG objectives, lessons and knowledge generation thus far, to a guideline that gives practical expression to integrated practice (from the thematic perspective of urban

safety). Learning and exchange engagements with intermediary cities will culminate in a scoping document for replication/adaptation of the USRG model to Intermediate Cities and within the context of the District Development Model. This is in line with continued sharing with regional networks focused on adaptation/replication of various aspects of the USRG model (e.g. among AFUS member cities).

Outputs	Activities	Timeframe	Responsibility/ Lead	Imple- mentation
3.1 Political will, ownership & effective championship of the topic of urban safety is enhanced (i.e. principals become the voice/drivers of the objective to secure resources for LG safety functions through championship at national level)	A joint facilitated workshop is held with political principals	March-20	SACN	Leveraging the SALGA workshop on “Enhancing the role of municipalities in building safer communities”
	Per city engagements are held with political principals		SACN	3 selected member cities (Msunduzi start), jointly with Communication. These activities can further leverage output 2.2 to urban safety mainstreaming advocacy.
3.2 Policy briefs drawing clear links and the relevance of	Topic subject to facilitated learning engagements	June-20	Contracted Service Provider (managed by SACN)	

Outputs	Activities	Timeframe	Responsibility/ Lead	Imple- mentation
urban safety to other yet to be defined subject areas and aimed at securing the requisite fiscal and institutional support to the agenda	Topic subject to facilitated learning engagements	Sep-20	Contract ed Service Provider (managed by SACN)	
	Topic subject to facilitated learning engagements	Mar-21	Contract ed Service Provider (managed by SACN)	
3.3 The USRG is recognized by ICMs and its tools, approaches and products are disseminated	Sharing and exchange with the ICM Learning Network, geared at the application of USRG learnings, products, tools.		SACN	SACN (CEO, Urban Safety + Productive Cities) & DCoG
	A mini guide on how ICMs can leverage USRG knowledge is developed		SACN & VCP	Service provider

Outcome 4

Evidence-based, gender-centred, community-oriented approaches to crime and violence prevention are prioritized

Knowledge application as a core component, follows SACN's programme of work for the period 2016 – 2021. The idea is to move beyond knowledge generation, towards the application of peer-to-peer learning outcomes.

In terms of the USRG, the objective is to extract more learning value from exchange among the various member cities and partners, to gain a practical sense of key interventions. In the previous phase “Application” was configured around ‘working groups’ – i.e. smaller/diffuse groups focusing on selected thematic topics. In Phase IV the USRG will strengthen application capacity through:

- The USRG will convene 4 **facilitated learning engagements (2 meetings per year, designed as experiential learning/ capacity enhancement engagements for members), to support in the development and implementation of, inter alia, City Safety Strategies per developed guidelines and objectives around mainstreaming of safety within the member cities.** Where possible, all engagements will be held on the sidelines of national and international partner summits/conferences. The organisation of RG learning will be the responsibility of the SACN as the Secretariat of the RG; through a contracted service provider who will facilitate and document the processes.
- Plenary meetings will support application and capacity building by positioning safety as a cross-cutting agenda; and as a critical part of the broader conversation around planning and sustainable development. It is where interaction with other reference groups (EPWP; Built Environment Task Team+) policy platforms (IUDF, WPSS) and learning networks (Intermediary Cities+) will be embedded. Plenary meetings will be designed as thematic working sessions on what integrated/cross-sectoral operationalisation of urban safety should look like, how it might work/should be supported. The thematic sessions are envisioned to inform policy brief topics and other outputs.
- Contact sessions of the USRG will feed into the **annual report and crime statistics reviews mentioned further on, under “cross-cutting topics”.**
- Leveraging existing programmes and interventions by member cities in the two financial years that encompass the phase (i.e. safety related interventions that are already budgeted for or feature in a city’s IDP in 2019/20 and 2020/21 respectively). This aspect is designed to show the change over time in thinking and approaches to safety; particularly how city administrations are faring on the shift to targeted and integrated approaches e.g. city-wide safety strategies, open public space etc.

- Linking urban safety with SACN’s Spatial Determinants of Wellbeing work stream, to tease out a clear approach to gender mainstreaming in the field of urban safety (e.g. addressing spatial inequality towards safer cities for women).

Some of the outputs flowing from application are outlined under Outcome 3. These include policy briefs on selected themes and a mini how-to guide on integrated practice (using urban safety as a lens for seeding cross-sectoral practice, in support of IUDF implementation; localisation of the UN-System-wide Guidelines on Safer Cities etc.). Spatial Determinants of Well-Being research will be funded through a contribution of R100 000 from SACN.

Outputs	Activities	Timeframe	Responsibility/ Lead	Implementation by	
4.1 Facilitated learning, exchange & capacity building is conducted through USRG plenaries, workshops, seminars, conferences and joint learning activity with other RGs/networks	4 USRG plenaries are facilitated	ongoing - 2 annually	SACN (through a service provider/facilitator)		
	Facilitated learning to drive good practices is conducted and documented – e.g. a) an additional member city offers the Park Activators Training Course/ replicates the approach. b) inter-RG co-learning & development of an approach to EPWP participants conducting safety audits (also aligns to outcome 2)			SACN (USRG + EPWP RG)	City members
	Inter RG exchanges i.e. EPWP, City Communicators Forum+	20-May			SACN Communication
4.2 In coordination with SALGA, a training programme	Design training programme	Starting March	Participating cities, SACN, SALGA, VCP	VCP-Salga covering three members	

Outputs	Activities	Timeframe	Responsibility/ Lead	Implementation by
for officials on participatory safety planning, with an explicit gender focus, is implemented (awareness-raising workshops in line with Output 2.2) and City safety strategies produced and costed (aligns to outputs 2.1 and 2.3).	Conduct training of municipal officials	Jun-21	Participating cities with VCP	
	Evidence based (incl. safety audits) plans and strategies are developed	May-21	Participating Cities in at least 4 cities	in line with SALGA process (one additional city, see budget)
	One Spatial Determinants Of Well-Being paper is produced, bringing linkages between urban safety, spatial justice and gender across explicitly; Proposals on the requisite practices/approaches, emanating from the paper are workshopped with members	Oct-20	SACN	SACN, including budget
4.3 Progress and learning on participatory safety planning from the participating cities shared	Progress and learnings from the participating cities to be included and discussed at USRG meetings	Jun-20	Participating Cities	
	Publish documentation on the process and learning from the participating cities	Oct-20	Participating Cities & VCP	
	Conduct meetings to engage with cities' leadership on the process and learnings	Mar-21	Participating cities	

Outcome 5:

The required finances and capacities are in place for the USRG to be sustainable

The USRG, as a community of practice and platform collecting and analysing evidence to aid planning and practice, has advocated a range of key objectives; establishing itself as an exemplary model. Its own sustainability is critical to the mainstreaming, professionalisation and institutionalisation of urban safety. It is therefore important to secure funding to anchor the investment thus far and sustain the USRG beyond the final phase of the VCP programme, ending in 2021.

For Outcome 5, a comprehensive sustainability plan, including a variety of funding models will be developed, to lobby for funding and a host institution for the USRG among partner and other public sector institutions.

Activities in this regard include:

- To explore opportunities of other host department/institution for the USRG post GIZ-VCP funding
- Strengthening relationships and partnerships with national institutions with a role in supporting the urban safety agenda both nationally and internationally – as outlined under “cross-cutting” topics.
- Development of a comprehensive sustainability plan

OUTPUTS	ACTIVITIES	TIME FRAME	RESPONSIBILITY/ LEAD
5.1 The State of Cities Report includes urban safety content	<ul style="list-style-type: none"> • USRG as a case study on practitioner experiences viz. barriers and enablers of co-creative practice 	June-2021	SACN through a service provider (USRG member profiles)

OUTPUTS	ACTIVITIES	TIME FRAME	RESPONSIBILITY/ LEAD
	<ul style="list-style-type: none"> Urban safety content features in relevant chapter(s) 		
5.2 A comprehensive plan, including a variety of funding models, is used to lobby potential sources of funding.	Develop funding proposal with clear deliverables.	Jul- 2020.	SACN to lead, GIZ-VCP and selected representatives from participating cities and Departments.
	Identify most suitable sector partners (public/private) to fund/host the USRG		CEO/SACN with support of participating members of the USRG
	Identify members and form a lobby group to lead engagements with stakeholders		CEO/SACN with support of participating members of the USRG
	USRG participants to lobby in their organisations about the added value of the network, alignment / linkages to urban safety programmes		All participating members of the USRG

Cross-Cutting Topics

This section provides an overview of further deliverables that do not necessarily form part of the Outcomes above. Nevertheless, these deliverables are core elements of USRG objectives and advocacy, they cut across all outcomes and contribute strongly to achieving the desired impact of the USRG.

a) Knowledge Generation: Research

Knowledge generation in Phase IV aligns to growing the application capacity of member cities through facilitated training and ongoing documentation of learned approaches and methods. This stream forms part of furthering the USRG's evidence base and the application of that evidence in strategy, policy and planning for safety interventions in member cities. Its main outputs will be:

- One State of Urban Safety Report in South Africa 2020/21 Report. The consolidated annual report will be an update, and thus modelled after previous Reports, to include a compendium of city performance data, case studies, research findings, and recommendations to stakeholders based on the analysis thereof. The Report will consolidate facilitated learning, technical capacity building and experiential learning curated to shift city practice (local level institutionalisation) over 2 years (2019 – 2021). It will launch in the lead to the aforementioned State of Cities Report 2021, as a precursor to the urban safety story told therein. The report will also be important for incoming city administrations in the 2021 election year. Coordinated and supervised by the Secretariat, the compilation of the report (including research inputs) will be undertaken by externally contracted technical support institution(s), who will bid for various components of the work
- An analysis component is incorporated into the aggregated crime statistics chapter, with specific focus on interpretation, foresight with clear assessment/outlook for each city (and training of members on the requisite methods and tools.)
- Leveraging partnerships for supportive knowledge generation and diffusion. This should include **identifying and forging relationships with key urban safety knowledge-producing institutions** in South Africa, regionally and globally. The opportunity here is to access expertise, and to support effective policy access and impact (knowledge diffusion). Institutions with proven expertise on the topic of urban safety will be contracted to provide additional technical and knowledge support to USRG, carry out research on jointly identified themes, facilitate capacity building/knowledge collation and package specified knowledge products (e.g. USRG Policy Briefs on thematic topics, facilitation/training of members, consolidating a

communications component and identifying further platforms and opportunities for knowledge dissemination).

b) Data & Indicators Project

- 2x Crime statistics and indicators updates (designed and uploaded to SCODA as main platform). The first set of data will be managed by VCP directly.
- The USRG Indicator set and tool is further refined and updated with relevant data sets that aid contextual understanding of the multiple drivers of crime, violence and unsafety in South African cities.

c) Communication, dissemination and advocacy

Based on the objective to elevate the urban safety agenda through knowledge generation and high-level championship; the USRG's communication and advocacy strategy remains to influence policy makers and city administrations on how integrated urban planning for safer cities should happen. In Phase IV, it engages with the political/administrative interface towards the appropriate system change through:

- Production of a **USRG policy/information briefs** – to be submitted to the City Budgeting Forum (CBF), SaferSpaces, AFUS and other identified channels e.g. provincial (MINMECs etc.) and national, regional and international conferences. The production of these briefs will be through smaller contracts/bidding by institutions with subject area expertise.
- Refining and furthering the **communications and advocacy strategy**. This will be primarily driven by the SACN Secretariat with support of external service providers to the SACN's Communications unit.
- Preparation of **messaging materials**, for example articles (2x), policy briefs (3x), how-to guides (2x), presentations and infographics. The focus will be on repurposing new and existing content towards accessing specific target audiences or stakeholders. The SACN Secretariat will lead and coordinate this activity, with additional inputs from contracted technical support institutions where necessary.

Through the updated and newly designed SACN online platform, messages will be more user-friendly, interactive and linked to social media.

- Leveraging the SA Cities Open Data Almanac (SCODA) as a key platform for communication and dissemination of research, namely the hosting of annual crime statistics updates.
- Profiling/documentation of the USRG in response to its growing profile as a template for replication/adaptation in other urban contexts (e.g. intermediary cities, South-South networks) and in respect of practitioner capacity and the application of learnings.
- SACN Communications and Governance Team has formed a City Communicators Forum (which takes the form of a Reference Group) which brings together all the communications teams across SACN participating cities. This platform will be leveraged so that USRG research reaches city target audiences and partners, including officials, politicians as well as community members.
- New dimensions to the dissemination component include visual vox pops, podcasts and USRG member profiles. The profiling relates to the sustainability conversation, viz-a-viz understanding the change over time in individual practitioners, due directly to USRG participation. The experiences of safety practitioners in terms of their ability to influence their own systems (e.g. on collaborative/inter-departmental practice, breaking silos, seeding an understanding of safety as a cross-cutting agenda) will be key to understanding what needs to change about the system in order to unlock co-creation/all-of-society approaches. Furthermore, it is critical to cementing the case for the USRG as a necessary community of practice.

d) National, International & South-South networks

- Continued **identification and leveraging of other learning, exchange and cooperation opportunities**, with a focus on sub-national, South-to-South and global networks. Continued effort to support and leverage the African Forum on Urban Safety (AFUS) and UN-HABITAT processes through the support of the National Department of Human Settlements, as well as exploring other opportunities such as the European Forum for Urban Security (EFUS), the Canadian Municipal Network on Crime Prevention, or the Columbian Cities Network, amongst others

- Continue collaboration and strengthened linkages with UN Habitat / AFUS (but moving beyond ad hoc or event-driven support, towards a clear MOA, through structured engagement with eThekweni Municipality, National Department of Human Settlements and other relevant institutions).

This component centres on furthering structured exchange with the USRG as an exemplary model for replication/adaptation in other urban contexts (e.g. AFUS member cities).

Outputs aligned to cross-cutting themes are:

Outputs	Activities	Timeframe	Responsibility/Lead	Implementation
6.1 Knowledge is generated through strategic partnerships.	One State of Urban Safety in South Africa 2020/21 Report	March 2021	Contracted Service Providers (managed by SACN)	Service Providers
	Cross-university research platform on urban safety, connect research capacities within universities to member cities (part of USRG facilitated workshops, add on 1 day on research (Mark Shaw)	Dec-20	SACN-VCP	Service Provider
6.2 Objective crime data & indicators are updated and workshopped	data and indicators updates are produced and uploaded to SCODA	May 2020	VCP	Service Provider managed by VCP
	data and indicators updates are produced and uploaded to SCODA	January 2021	SACN	Service Provider managed by SACN
	USRG members are workshopped on understanding and use of the data and indicator tool		SACN	within USRG meetings

Outputs	Activities	Timeframe	Responsibility/Lead	Implementation
6.3 The USRG Communication and Advocacy strategy is refined and finalised	<ul style="list-style-type: none"> A communication and dissemination strategy One engagement with the City Communicators Forum 		SACN Communications manager, supported by the USRG & City Communicators Forum	
	Repurposing/re-printing and packaging of USRG products			
	USRG policy briefs are disseminated through relevant platforms		SACN	Communications unit
6.4 USRG profiles are conducted	Member profiles, vox pops, podcasts are produced on urban safety related themes		SACN (led by the Communications Unit, through service provider)	
6.5 International/South-South Networks are strengthened	International/South-South learning <ul style="list-style-type: none"> One international study tour is conducted One international conference is attended & USRG learnings are shared Ongoing regional & domestic engagements are held with MoA for structured engagement with the USRG (DHS, eThekweni, AFUS+) Other/yet-to-be-defined exchanges 		VCP	VCP

5. Conclusion

This proposal has outlined the SACN's request for continued funding support from the GIZ-VCP towards the USRG. An outline of a proposed programme of work with estimated costing for the financial agreement with GIZ VCP has been proposed for the March 2020 – June 2021 period. The activities proposed relate to the main objectives of the USRG, which are peer-to-peer knowledge generation, sharing, as well as knowledge application and dissemination among its partners and networks.



It is hoped that the GIZ will give its favourable consideration to the funding request within its broader VCP programme.

6. Arrangements

Should this funding request be supported, it is proposed that the Funding Agreement be entered into between the SACN and GIZ according to mutually agreed terms and process.